## CENTER SERIES LOFTUS PAPERS

The materials in this subseries originate in the office of Mr. Joseph Loftus, Assistant Director (Plans) for the Johnson Space Center. Mr. Loftus began work at NASA in 1962 as Chief, Operations Integration Branch, Systems Engineering Division, Apollo Spacecraft Program Office. In 1968 he became Manager, Program Engineering Office, Advanced Missions Program Office. However, since 1970, Mr. Loftus has been the primary senior executive at JSC committed to long range and strategic planning. The materials in this collection were created during this latest period. The largest group of documents are related to the JSC Budget / POP process and to the administration of RTOP and Center Director's Discretionary Funds. By way of explanation, the RTOP process "covers all those activities that have as their objective the acquisition of specific knowledge, information, techniques, data, systems, etc., that will provide a capability for future experiments, developments, applications, etc., in broad support of Agency goals." The principal focus for these projects is the Headquarters Office of Aeronautics and Space Technology (OAST). However, conceptual planning and the definition of a need is a joint Headquarters / field center responsibility. The HQ Program Office identifies broad program goals and RTOP objectives and guidelines within these goals. The field centers respond with individual RTOPs and resource requirements. Once funding (as a part of the Agency budget) is approved, the field center executes the RTOP and reports upon its status and progress. Besides administering this function, Mr. Loftus' office handles the disposition of the Center Director's Discretionary Fund. This money is taken off the top of the Program Office budget before it is allocated and used to fund preliminary work and initiatives that are not yet ready to compete in the RTOP process. This allows the Center Director to recognize and encourage the initiative of people within his own organization. The documents in this subseries are arranged by broad subject group. Materials within the individual groups are filed chronologically or by fiscal year. The only exception are the subject files that are arranged alphabetically. The documents are dated from 1970 through 1988. A significant second group of documents from Mr. Loftus' office was added to the collection as addenda to each major subject group. These addenda are identified in the inventory. Mr. Loftus' role at the Center has not changed appreciably since the first group of materials was accessioned. BUDGET ESTIMATES

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> TM-85840 The Planning and Control of NASA Programs and Resources

NHB 7400.1C NASA Budget **Administration Manual** 

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Staff Visit, House Subcommittee on Space Sciences and Applications

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POP - PROGRAM OPERATING PLANS	JSC Annual Procurement Report, FY 1985 - 1987	1985 - 1986
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POP - PROGRAM OPERATING PLANS	OAST FY 1986 Funding Withdrawal	1986, n.d.
POP - PROGRAM OPERATING PLANS	Loftus Talk to Procurement Group, "The Budget Process"	c. 1986
POP - PROGRAM OPERATING PLANS	Estimated Resources Requirements, FY 1982- 1986	n.d.
POP - PROGRAM OPERATING PLANS	Budget and Resource Management Presentation Material	n.d.
POP - PROGRAM OPERATING PLANS	Research and Development (R & D) Funding Charts, 1968 - 1983	n.d.
POP - PROGRAM OPERATING PLANS	Budget Analysis FY 1970 - 1986, Comparison of Reagan and Carter Budget	n.d.
POP - PROGRAM OPERATING PLANS	OAST POP 86-1 Submission and Guidelines	1985 - 1986, n.d.
POP - PROGRAM OPERATING PLANS	OAST POP 86-2	1986
POP - PROGRAM OPERATING PLANS	POP 86-2 and Budget Marks	1986, n.d.
SubHeading:	Box Number: 26	
INSTITUTIONAL ASSESSMENT	JSC Organization Review Inputs and Comments	1972
INSTITUTIONAL ASSESSMENT	Center Roles Catalog	December 1976
INSTITUTIONAL ASSESSMENT	R & D Capability Retention Institutional Assessment	1977, 1979
INSTITUTIONAL ASSESSMENT	JSC Institutional Assessment	1977 - 1978, n.d.
INSTITUTIONAL ASSESSMENT	Institutional Assessment - Detailed Programmatic Assessments	c. 1982
SPACE SCIENCE	Space Science and Applications Subcommittee Presentation	February 27, 1981
SPACE SCIENCE	Space Science Board Summer Study Retreat, Snowmass, CO	July 26 - 30, 1982
SPACE SCIENCE	Space Science Board and Space Applications Board Summer Studies	1982
SubHeading:	Box Number: 27	
SPACE SCIENCE	FY 1981 Office of Space Transportation System Operating Plan	December 1970
SPACE SHUTTLE	Shuttle Energy Consumption Propellant Fuel Costs	1973 - 1975, n.d.
SPACE SHUTTLE	Shuttle Payload Activities Ad Hoc Team Meeting Minutes and Presentation Material	1974
SPACE SHUTTLE	STS User Charge Policy	1974 - 1976, n.d.
SPACE SHUTTLE	Space Shuttle User Charges Management Council Presentation	October 9, 1981
SPACE SHUTTLE	STS Level II Assessment Budget Needs, Performance Augmentation	1981
SPACE SHUTTLE	WTR Operations: Shared Flight (Shuttle & ELV) Issues, Battelle Presentations	1981 - 1982

SPACE SHUTTLE	Shuttle Derived Launch Vehicles	1981 - 1982
SPACE SHUTTLE	STS Launch Vehicle Symposium, MSFC	June 10 - 11, 1982
SPACE SHUTTLE	STS Presentation by I. Bekey - Permanent Presence in Space	June 22, 1982
SPACE SHUTTLE	Orbiter Fleet Considerations and Requirements / Launch Rate Presentations	1982, n.d.
SPACE SHUTTLE	Shuttle Processing Contract	1982, n.d.
SubHeading:	Box Number: 27A	
SPACE SHUTTLE - ADDENDUM	Space Shuttle Decision (including correspondence re: White House meeting with President Nixon)	January 1970 - March 1972
SPACE SHUTTLE - ADDENDUM	Space Shuttle Phase B and Early Phase C/D History	1970 - 1975
SPACE SHUTTLE - ADDENDUM	McKinsey and Company, Organizing for Effective STS Operations (including related memos and charts)	1979 - 1982, n.d.
SPACE SHUTTLE - ADDENDUM	Space Transportation System, Fleet Size and Related Issues Briefing for NASA Administrator	November 1980
SPACE SHUTTLE - ADDENDUM	Covington, Clarke The Role of the Space Operation Center	May 28, 1981
SPACE SHUTTLE - ADDENDUM	Lunney, Glynn S., Space Transportation Program Status	June 29, 1981
SPACE SHUTTLE - ADDENDUM	McCoy, Gene; "National Earth to Space Transportation System: A Concept for Operations"	September 26, 1981
SPACE SHUTTLE - ADDENDUM	The Space Transportation Company, Inc. (STC), Private Funding of Orbiter V and Marketing of the Space Transportation System(related materials included)	February - June 1982, n.d
SPACE SHUTTLE - ADDENDUM	Loftus, J.P., Management Retreat: SOC and OTV Programmatic Relationships to STS Operations	April 27, 1982
SPACE SHUTTLE - ADDENDUM	Aft Cargo Carrier, STS	1983 - 1984, n.d.
SPACE SHUTTLE - ADDENDUM	Spacelab Cost Assessments	1983 - 1984
SPACE SHUTTLE - ADDENDUM	STS Pricing / Architecture / Requirements / Orbiter Replacement	1983 - 1986
SubHeading:	Box Number: 27B	
SPACE SHUTTLE - ADDENDUM	Report to Congress on Shuttle Operations Fencing (Charles Gunn, Chairman)	December 1984
SPACE SHUTTLE - ADDENDUM	USAF Cancellation of the SOPC (Shuttle Operations Planning Center	1984 - 1985
SPACE SHUTTLE - ADDENDUM	Joint NASA / DoD Report, Definition of a Fully Operational and Cost Effective Space Transportation System	1984, May 6, 1985
SPACE SHUTTLE - ADDENDUM	Lunney, G. S., Perspective on STS Operations Cost Management (briefing charts)	February 28, 1985
SPACE SHUTTLE - ADDENDUM	Report of the Shuttle Operations Strategic Planning Group	March 7, 1985
SPACE SHUTTLE - ADDENDUM	Hughes Aircraft Company, Spacecraft Fueling in Orbiter Bay (briefing charts)	March 1985
SPACE SHUTTLE - ADDENDUM	NAPA Study, Corporate Option for Space Shuttle Program (STS Operations) (including follow-on presentations)	May - November 1985
SPACE SHUTTLE - ADDENDUM	National Research Council, Post- Challenger Assessment fo Space Shuttle Flight Rate and Utilization	October 1986
SPACE SHUTTLE - ADDENDUM	National Research Council, Post- Challenger Evaluation of Space	January 1988

Shuttle Risk Assessment and	
Management	

	Management and	
SPACE SHUTTLE - ADDENDUM	Achievement of National Goals with the STS Program (briefing charts)	n.d.
SubHeading:	Box Number: 28	
SHUTTLE EXTENDED DURATION MISSION	Extended Mission Duration Miscellaneous Correspondence and Presentation Material	1978 - 1984, n.d.
SHUTTLE EXTENDED DURATION MISSION	Orbiter Electrical Power and Energy Status	July 25, 1978
SHUTTLE EXTENDED DURATION MISSION	Shuttle Energy Enhancement Study Presentation	September 22, 1978
SHUTTLE EXTENDED DURATION MISSION	Orbiter Power and Mission Duration Presentation	January 25, 1979
SHUTTLE EXTENDED DURATION MISSION	Shuttle Extended Mission Duration Power Options	March 26, 1979
SHUTTLE EXTENDED DURATION MISSION	Shuttle Detached Experiment Carrier Program Presentation	March 1979
SHUTTLE EXTENDED DURATION MISSION	Shuttle Sortie Mission Duration	November 24, 1980
SHUTTLE EXTENDED DURATION MISSION	Results of STS-1 Power Analysis on STS-2	July 2, 1981
SHUTTLE EXTENDED DURATION MISSION	Extended Mission Duration Presentations	1981 - 1984
SHUTTLE EXTENDED DURATION MISSION	Extended Duration Orbiter Presentation Material	1983, n.d.
SHUTTLE EXTENDED DURATION MISSION	Extended Duration Orbiter Presentation Material	1984, 1987 - 1988, n.d.
SHUTTLE EXTENDED DURATION MISSION	On-orbit Capability Growth Options Presentation	n.d.
SHUTTLE EXTENDED DURATION MISSION	Rockwell Presentation: Expanding Space Operations. Extended Duration / Permanent Presence	n.d.
SHUTTLE EXTENDED DURATION MISSION	Programmatic Assessment: Extended Duration Mission Options	n.d.
FIFTH CRYOGENIC TANK SET: SHUTTLE EXTENDED DURATION MISSION	Fifth Cryogenic Tank Set Option Shuttle Extended Duration Mission	1978 - 1981, n.d.
SubHeading:	Box Number: 29	
PEP: POWER EXTENSION PACKAGE. SHUTTLE EXTENDED DURATION MISSION	Power Extension Package (PEP) Correspondence	1978 - 1981, n.d.
PEP: POWER EXTENSION PACKAGE. SHUTTLE EXTENDED DURATION MISSION	Briefing to Dr. Kraft PEP Program Plan Options	December 18, 1978
PEP: POWER EXTENSION PACKAGE. SHUTTLE EXTENDED DURATION MISSION	PEP - Power Extension Package Status and FY 1980 Budget Summary	September 27, 1979, n.d.
PEP: POWER EXTENSION PACKAGE. SHUTTLE EXTENDED DURATION MISSION	Power Extension Package (PEP) Briefings to the Administrator	1979 - 1981
PEP: POWER EXTENSION PACKAGE. SHUTTLE EXTENDED DURATION MISSION	PEP Cost Summary and PEP, PM, SEPS and Solar Array Cost Charts	c. 1979, 1981
PEP: POWER EXTENSION PACKAGE. SHUTTLE EXTENDED DURATION MISSION	PEP - Power Extension Package User's Handbook (MDAC)	July 1980
PEP: POWER EXTENSION PACKAGE. SHUTTLE EXTENDED DURATION MISSION	JSC-17367 Power Extension Package Baseline Reference Mission, Vol. 1-3	June 1981
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	Power Module Correspondence	1977 - 1979, n.d.
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	Orbiter / 25 KW Power Module Interface Meeting Minutes	1977
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	Baseline OSM (Power Module) Interface Briefing	July 12, 1977

PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	SOW for Large Power Module Study	July 25, 1977
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	RFP No.9-BC241-A03-8-8P Orbital Service Module (OSM) Systems Analysis	December 1, 1977
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	MDAC Orbital Service Module (OSM) Systems Analysis, Vol. 1, Technical and Management Proposal	December 1977
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	PM - Orbiter Docking	1977
SubHeading:	Box Number: 30	
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	Power Module Briefings to the Administrator	1977 - 1978
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	MDAC OSM Systems Analysis Study Meeting Notes	March 2, 1978
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	Orbital Service Module Design Reference Mission	April 1978
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	MDAC Orbital Service Module Mid- Term Review Executive Summary	July 18, 1978
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	Power Module Briefing Material Lockheed Presentation to Yardley	July 28, 1978
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	MDAC. An Orbital Service Module Systems Concept	August 1978
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	Rockwell Presentation Material. Free- flying Power Module Studies (Final FY 1978 Report)	October 1, 1978
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	Orbital Service Module Program Proposal	November 20, 1978
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	MDAC, Orbital Service Module Systems Analysis Study Documentation, Vol. 1 - Executive Summary	December 1978
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	PM Roles and Missions	1978 - 1979, n.d.
PM: POWER MODULE. SHUTTLE EXTENDED DURATION MISSION	Lockheed. 25 KW Power Module Evolution Study Executive Summary	February 27, 1979
SubHeading:	Box Number: 31	
SPACE STATION	Space Platforms and Space Station Presentations	1981
SPACE STATION	Space Station Workshop Agenda	c. 1981
SPACE STATION	Space Station Status Briefing to Comptroller	May 20, 1982
SPACE STATION	Space Station Program Planning and Concepts (including Branscome review of Space Station Program and "Skunk Works" materials)	1982 - 1984
SPACE STATION	MS-SS-0276B, Preliminary Concept of Space Energetics and Environment Laboratory (SEEL), Orbital Operation (proximity operations)	August 31, 1984
SubHeading:	Box Number: 32	
SPACE STATION	Space Station Staffing	1984, n.d.
SPACE STATION	Loftus, J. P., Space Station Initiates Permanent Space Facility Development	c. 1984
SPACE STATION	Advanced Automation and Robotics for Space Station (Research and Technology)	1985, n.d.
SubHeading:	Box Number: 33	
STUDY REPORTS	An Integrated Program of Space Utilization and Exploration for the Decade 1970 to1980, Draft	July 10, 1969
STUDY REPORTS	Summary Forecast of the World Environment and Its Implications to NASA Planning, Draft	July 1, 1971

STUDY REPORTS	Study Digest, European Space Tug, Part 2	1971
STUDY REPORTS	Outlook for Space (including internal review draft of Executive Summary)	July 1975
STUDY REPORTS	Aerospace Industries Association of America, Inc., Research and Development: A Foundation for Innovation and Economic Growth	September 1980
STUDY REPORTS	Projection of Non-Federal Demand for Space Transportation Services Through 2000, An AIAA Assessment for the Office of Science and Technology Policy, The White House	January 19, 1981
STUDY REPORTS	NASA's Next Decade, A Program Planning Report, Prepared by JSC	August 1981
STUDY REPORTS	McCoy, Gene, National System for Transportation into Space, A Concept for Operations (with comments)	September 26, 1981
STUDY REPORTS	GAO Report MASAD-82-14, Consolidated Space Operations Center Lacks Adequate DoD Planning	January 29, 1982
STUDY REPORTS	Hay Associates, A Report of the Survey of NASA's Senior Executives and Managers	June 29, 1982
STUDY REPORTS	Aerospace Corporation, Systems Analysis of National Space Launch Possibilities	June 1982
STUDY REPORTS	Preparations for R&D Productivity: New Challenges for the U.S. Space Program, University of Houston Conference	September 10 - 11, 1985
STUDY REPORTS	Markley, O. W., Exploration of Factors Relevant to Strategic Planning and Management at the Johnson Space Center	1985, n.d.
STUDY REPORTS	OMB, International Competitiveness in Launch Services (including NASA response)	1985
STUDY REPORTS	National Space Transportation and Support Study, Civil Needs Database, Version 1.1, Volume 1: Summary Report	March 14, 1986
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STUDY REPORTS	Markley, O.W., An Audit of Strategic Planning at the NASA Johnson Space Center: Views of the Mission Operations Directorate	April 1986
STUDY REPORTS	Public Policy Committee, AIAA, Requirements for a U.S. Expendable Launch Vehicle Capability, Report of a Workshop	June 25 - 27, 1986
STUDY REPORTS	Congressional Budget Office, Setting Space Transportation Policy for the 1990's	October 1986
STUDY REPORTS	GAO Report/NSIAD-87-81FS, Space Funding: NASA's Appropriations and DoD's Funding Estimates for Space Programs	February 1987
STUDY REPORTS	Congressional Budget Office, The 1988 Budget and the Future of the NASA Program, Staff Working Paper	March 1987
STUDY REPORTS	National Space Launch Program, Report to Congress	March 14, 1989
COMMUNITY COOPERATION	University of Houston - Clear Lake Testing and Analysis of Software Tools, Architectures, and DoD ADA Language Products	January - October 1983
COMMUNITY COOPERATION	University Programs	1984 - 1987
COMMUNITY COOPERATION	Houston Area Research Center	1985 - 1988

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COMMUNITY COOPERATION	Houston Economic Development Council, (re: economic diversification)	1985 - 1987
COMMUNITY COOPERATION	UH - Clear Lake and NASA / JSC RICIS Steering Committees (Research Institute for Computing and Information Systems)	November 21, 1986
COMMUNITY COOPERATION	Clear Lake Area Economic Development Foundation, Aerospace Task Force, Long Range Planning Committee	1986 - 1987, n.d.
SubHeading:	Box Number: 35	
LUNAR / MARS MISSIONS	Manned Missions Beyond Earth Orbit Meeting, Presentation Material	January 8, 1986
LUNAR / MARS MISSIONS	Mars Rover Sample Return Mission (including technology requirements)	1987
LUNAR / MARS MISSIONS	New Initiatives Habitability Concepts	March 30, 1989
LUNAR / MARS MISSIONS	Outfitting Concepts for Lunar Habitats	September 30, 1989
LUNAR / MARS MISSIONS	Kitmacher, Gary H., Outfitting for Lunar and Planetary Habitats	1989
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LUNAR / MARS MISSIONS	Manned Mars Mission * This 247 page document has been scanned	1984 - 1985